Net Surplus

<u>ACTUAL</u>	STORES	DIRECTS	ENERGY	PROCUREMENT	TOTAL
	£000	£000	£000	£000	£000
STORES	17,428	0	0		17,428
DIRECT GAS	0 0	6,601 0	0 6,787		6,601 6,787
CATALOGUE ADVERTISING REBATE INCOME	552 138	236 0	0 346		788 1,486
MISCELLANEOUS INCOME	16	0	1	7	23
Total Sales	18,133	6,837	7,134	1,009	33,113
Less Cost of Sales	13,094	5,834	6,666	0	25,594
Surplus on Trading Account	5,039	1,003	468	1,009	7,519
Wages and Salaries	1,206	189	121	440	1,956
Agency Costs Other Expenses	490 628	0 19	0 11	0 44	490 702
Transport	762	0	0		762
Operating Surplus %	1,954 10.8%	796 11.6%	335 4.7%		3,610 10.9%
Contribution to Central Costs	. 5.576		,0	02.070	10.070
Finance and IT	259	173	29	115	575
Marketing	585	390	65	260	1,300
Directorate	108	108	21	112	349
Net Surplus	1,001 5.5%	125 1.8%	221 3.1%		1,385 4.2%
Check Balance	0.070		0.1.70	0.070	0
BUDGET	STORES	DIRECTS	ENERGY	PROCUREMENT	TOTAL
_	£000	£000	£000	£000	£000
STORES	17,878	0	0	0	17,878
DIRECT GAS	0	6,352 0	0 5,634		6,352 5,634
CATALOGUE ADVERTISING	539	231	0	0	770
REBATE INCOME MISCELLANEOUS INCOME	0 35	0	211 0	762 15	973 50
Total Sales	18,452	6,583	5,846		31,657
Less Cost of Sales	13,197	5,621	5,534	0	24,352
Surplus on Trading Account	5,254	962	312	777	7,305
Wages and Salaries	1,321	216	135		2,176
Agency Costs Other Expenses	307 629	0 32	0 13		307 749
Transport	641	0	0	0	641
Operating Surplus %	2,356 12.8%	714 10.8%	164 2.8%		3,432 10.8%
Contribution to Central Costs					
Finance and IT	282	188	31	125	627
Marketing Directorate	567 108	378 108	63 21	252 112	1,261 349
Net Surplus Check Balance	1,399 7.6%	0.6%	0.8%		1,196 3.8% 0
					·
ACTUAL V BUDGET VARIANCE	STORES	DIRECTS	ENERGY	PROCUREMENT	TOTAL
	£000	£000	£000	£000	£000
STORES	-450	0	0		-450
DIRECT	0	249	0	0	249
GAS CATALOGUE ADVERTISING	0 13	0 5	1,153 0		1,153 18
REBATE INCOME MISCELLANEOUS INCOME	138 -19	0	135 1	240 -8	513 -27
Total Sales	-319	0 254	1,289		1,456
Less Cost of Sales	-103	213	1,132	0	1,242
Surplus on Trading Account	-215	41	156		214
Wages and Salaries Agency Costs	115 -183	27 0	13 0		220 -183
Other Expenses	1	13	2	31	47
Transport	-121	0	0	0	-121
Operating Surplus %	-403	82	172	327	178
% Contribution to Central Costs					
Finance and IT	23	15	•	10	51
Marketing	-18	-12	3 -2	-8	-40
Directorate	0	0	0	0	-1

-398

85

172

189

329

EASTERN SHIRES PURCHASING ORGANISATION

		CONSOLIDATED MANAGEMENT BALANCE SHEET AS AT	<u>Jul-15</u>
31st Mar	ch 2015		
<u>£</u>	£	<u>£</u>	<u>£</u>
	10 774 504	FIXED ASSETS:	10 774 504
	10,774,594	Net tangible Fixed Assets	10,774,594
5,392,376 8,172,572 1,360 1,380,000	14 046 209	CURRENT ASSETS: Stocks 6,283,894 Debtors 10,850,689 Cash 560 Short Term Investments 1,334,000 Other Current Assets	19 460 142
636,884 11,504,765 625,893	14,946,308	CURRENT LIABILITIES: Short Term Loan 500,000 Creditors 11,822,016 Other current Liabilities 1,175,886	18,469,143
-8,391,469	4,376,073	Cash Overdrawn -6,831,734	6,666,168
-	10,570,235	NET CURRENT ASSETS LONG TERM LIABILITIES	11,802,975
	8,000,000	Long Term Borrowings	8,000,000
<u>-</u>	13,344,829	NET ASSETS	14,577,569
		REPRESENTED BY:	
	11,222,789	Usable Reserves	12,455,526
	2,122,042	Unusable Reserves	2,122,042
- -	13,344,831	Total Reserves	14,577,568
	2.18	Acid Ratio	1.83
	31.9	Debtor Days	41.5
	59.0	Stock Days	
	47.7	Creditor Days	56.0

Appendix B

Cash Flow from 01/4/2014 to	<u>Jul-15</u>
Surplus	1,238,250
<u>AFINIMOFS</u>	
Allocations to Maintenance and Equipmer	53,335
Movement in Fixed Assets	0
Movement in Unusable/Earmarked Reser	(58,846)
Total	1,232,739
Movement in Long Term Borrowings	
Payment of Dividend	
Movement in Long Term Items	0
(Increase)/Decrease in Stock	(891,518)
(Increase)/Decrease in Debtors	(2,678,117)
Increase/(Decrease) in Creditors	730,360
Movement in Working Capital	(2,839,275)
Total	(1,606,536)
Movement in Cash Balances	(1,606,535)
	1